CALL FOR PROPOSALS

3 OPPORTUNITIES

http://spacegrant.montana.edu
http://nasaepscor.montana.edu

Competition for:

1. RESEARCH INITIATION (RI) FUNDING
   and
2. EDUCATION ENHANCEMENT (EE) FUNDING
   and
3. (NEW)….COMMUNITY COLLEGE COURSE DEVELOPMENT (CC) FUNDING

Proposal submission deadline:
5:00 p.m., Friday, October 17th, 2014
Contacts

Physical Office Location: 416 Cobleigh Hall, Montana State University

Office Mailing Address: MSGC
264 EPS Building
Montana State University
Bozeman, MT 59717

Questions? Contact: Chris Harmon
Program Coordinator
(406) 994-4223
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Randy Larimer
Deputy Director
(406) 994-6085*
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*For proposal discussion, e-mail is preferable

General Information

PROPOSAL SUBMISSION:

Proposals must be sent electronically to msgc@montana.edu as a PDF file. In addition, the original plus 2 double sided copies should be sent to the Montana Space Grant Consortium Office (see page 10). Both the electronic and hard copies (post date) are due:

Friday, October 17th, 2014 by 5:00 p.m. MST.

Failure to provide all information required with your proposal will delay the review process and may jeopardize your proposal’s review.

At least one RI or EE award will be set aside for smaller Montana campuses. By smaller we mean any member campus other than MSU-Bozeman and UM-Missoula. The purpose of this reserve fund is to encourage proposals from institutions that might not normally feel competitive against the large research schools. Funding successful seed projects at smaller campuses is a goal of Space Grant and NASA EPSCoR.

If you wish to have an example of a successful MSGC proposal, contact the MSGC office and we will provide you with one. An example may help you prepare your proposal.

Due to stiff MSGC cost share requirements, all RI and EE proposals from institutions other than MSU must still include at least 1:1 non-federal cost share for requested NASA/MSGC funds. If you have questions on what can or cannot be counted as cost share and/or do not have a grants and contracts office, please contact the MSGC office for advice. We are here to help you succeed.
Please use the two-column budget form available at: [http://spacegrant.montana.edu/Text/budget.xls](http://spacegrant.montana.edu/Text/budget.xls)

Requests for less than $50,000 total, including appropriate F&A or indirect costs, of NASA/MSGC funding per proposal are preferred since funds are limited. Large budget requests reduce your chance of obtaining funding.

1. Salary breakdown must include amount of time each person being paid from the grant devoted to the Space Grant/NASA EPSCoR Program. It should be indicated in staff hours as well as by the percentage of the individual's total effort (FTE). Fringe benefits for salaries should be shown as a line item; benefits must be included on personnel. For Educational Enhancement proposals, all persons receiving support must be U.S. citizens. For Research Initiation proposals, specifically named non-citizens may receive support. *In this case, the budget explanation must clearly indicate which personnel are non-citizens.*

2. Non-MSU-Bozeman proposals should have a certified 1:1 *non-federal* cost share; MSU-Bozeman proposals should contain at least a certified 50% *non-federal* cost share. Budget, particularly form and amount of cost share funds, must be approved and certified by signatures on a Proposal Clearance Form from your campus. Clearly indicate source of cost share funds, including a breakdown of cash match and/or non-cash contributions. Questions regarding the validity of a cost share fund source should be directed to the local office of sponsored programs.

3. Show a complete breakdown of estimated travel costs, including airfare and per diem, registration fees and car rental costs. No foreign travel can be charged to a MSGC/Montana NASA EPSCoR grant or cost share funds.

4. The use of a consultant requires the submission of his/her resume, work statement, and a breakout of his/her hourly rate.

5. Permanent equipment may not be charged to or used as cost share on any grant. Check with your institution for the definition of equipment.

6. Postage, general office supplies, computer and peripheral purchases may not be charged to the grant. See OMB Circular A-21 for additional general grant restrictions and rules.

*Please do not hesitate to contact the MSGC office if you have budget questions. Submitted proposals often have errors in the budget, which lead to difficulties in review and evaluation. Let us help you fix these before submission.*
(I) MONTANA NASA EPSCoR RESEARCH INITIATION PROPOSALS:

Proposals are welcome in all fields of science and engineering normally funded by NASA (refer to http://www.spacegrant.montana.edu/documents/NASA_Research_Areas_2014.pdf and the MSGC office for guidance). It may be beneficial to research NASA’s website for recently funded areas of research. Research Initiation Grants from the Montana NASA EPSCoR Program are intended to help faculty at MSGC member institutions develop nationally competitive research programs in fields related to NASA’s mission. In addition, the awards are meant to assist in Montana’s economic development in aerospace-related fields by strengthening existing Montana high-tech companies, seeking new connections between Montana faculty researchers and state industries, and building university research enterprises that will foster "spin-off" startup enterprises. Grants are generally for a period of one year (see note below), and all grantees are expected to submit a follow-on proposal to NASA for continued funding within the period of the grant.

It is strongly suggested that faculty make contact with NASA researchers in their field before submitting a proposal to determine and document NASA’s interest in the proposed research area. Proposals should include evidence of interest and potential support from NASA, e.g., in a letter(s) of support. The stronger the indicated support, the better the chance of obtaining funding from Montana NASA EPSCoR.

Research Initiation – Important Details

FUNDING PERIOD:
- Research Initiation grants are for 1 year.
- We plan to be able to accommodate start dates as early as January 1, 2015 (ending December 31, 2015). Your proposal should state what start date you desire.
- In this round of funding no-cost extensions are highly unlikely.

ELIGIBILITY:
Faculty or appropriate professionals at MSGC member campuses are eligible to apply. View the list of Consortium member campuses at: http://www.spacegrant.montana.edu/members.html.

- Research Initiation Awards are intended for new faculty or who wish to become research competitive in a space-related field. Faculty who already have substantial off-campus funding or who are already well established members of research groups with substantial off-campus funding are not encouraged to apply, unless working with NASA represents a significant new direction for your research.

PREVIOUS GRANTEES:
- Recent recipients of a Research Initiation grant who have not submitted a follow-on proposal directly to NASA will generally not be considered eligible for additional funding until such time that attempts to secure off-campus funding can be demonstrated. If you have recently (three years) held a Montana Space Grant Consortium/NASA EPSCoR Research Initiation Grant, include in your proposal a discussion of your efforts to obtain competitive NASA funding since the original award, including a listing of all proposals submitted to NASA and other agencies, indicating
whether declined, pending, or awarded.

**BUDGET:**
The amount requested is not restricted, but large budget requests reduce your chance of obtaining funding. The amounts suggested below are ceilings, not “targets” or averages. Facilities and Administration (F&A, also known as “indirect” or “overhead”) costs will be charged to MSGC grants, using the appropriate rules and rates for your campus.

It is recommended that proposals should use the two-column budget form available at: http://spacegrant.montana.edu/Text/budget.xls

- **Non MSU-Bozeman proposals**: A two-column budget must be submitted, and all proposals must include at least a 1:1 non-federal cost share for requested NASA/MSGC funds. Requests for less than $50,000 total, including F&A or indirect costs, of NASA/MSGC funding per proposal are preferred since funds are limited. An (at least) equal amount of non-federal cost share funds, provided by your campus or other non-federal source should be shown in the second column, labeled “cost sharing”. Cost share may be in the form of cash match, faculty release time, etc. Proposals submitted with less than 1:1 cost share will be reviewed and considered for funding. If selected, however, the proposal can only be funded for an amount equal to the final cost share amount. It is suggested that you contact your campus Research Office to discuss possible sources of cost share funds. Questions may also be directed to the MSGC office.

- **MSU-Bozeman proposals**: A two-column budget must be submitted. Requests for less than $50,000 total, including F&A or indirect costs of NASA/MSGC funding per proposal are preferred since funds are limited. The MSU-Bozeman Research Office provides MSGC with some direct matching assistance for on-campus proposals. The cost share requirement for MSU-Bozeman proposals is 50% or greater. All proposals from MSU-Bozeman faculty must utilize the two-column budget form, with the cost-sharing column indicating what non-federal resources the PI may offer as cost share (e.g., commitment of faculty time). The amount of cost share offered on education proposals above 50% will be an important positive evaluation criterion.

When considering possible sources of cost share funds for an MSU-Bozeman proposal, be aware that there will be no return of indirect costs on these grants to college, department, or PI. For help with questions about MSU-Bozeman proposal budgets, please call the Montana Space Grant Office. DO NOT CONTACT THE MSU RESEARCH VICE PRESIDENT’S OFFICE CONCERNING POSSIBLE COST SHARE FOR YOUR PROPOSAL.

- **Research Initiation** proposal funds, whether NASA or cost share, may not be used to purchase permanent equipment. The legal definition of “permanent equipment” varies from campus to campus; consult your Research office to find your campus’ definition.

- For **Research Initiation** proposals, personnel who are non-citizens may be funded. However, there must be clear indication in the proposal budget explanation as to which personnel are non-citizens. Any students or personnel who are not identified by name in the proposal and who receive funds from the grant must be U.S. Citizens.

- No funds may be used for foreign or Civil Servant travel.

- Requests may be made for expendable supplies, faculty summer salary, graduate or undergraduate assistants, technical help, academic year faculty release time, travel, or other communication
costs.

- Fringe benefits for salaries should be shown as a line item; benefits must be included on personnel.

- For more budget guidance, see the "Budget Preparation Guide" at the beginning of this document for specific requirements. Please do not hesitate to contact the MSGC office if you have budget questions. Submitted proposals often have errors in the budget, which lead to difficulties in review and evaluation. Let us help you fix these before submission.

**CAMPUS CLEARANCE & CERTIFICATION:**
All investigators are required to advise the appropriate administrator and/or department head on their campus of their plans by submitting a copy of the proposal to them. All proposals must include a campus proposal clearance form complete with signatures INCLUDING BUDGET APPROVAL and CERTIFICATION OF NON-FEDERAL COST SHARE by your campus research office.

**SELECTION PROCESS:**
All proposals will be reviewed by the Montana NASA EPSCoR (MNE) Proposal Evaluation Committee. This committee consists of respected scientists, engineers, and educators from around the state. The evaluation committee’s rankings are used together with MNE’s overall budget constraints to determine which proposals may be funded.

**EVALUATION CRITERIA:**
- For NASA EPSCoR Research Initiation proposals, the panel will consider: 1) Scientific/Engineering impact, 2) NASA connection, 3) Feasibility, 4) Montana undergraduate and graduate student impact, 5) Economic development/technology transfer impact, 6) Broader impacts (the broader the better; see Montana NASA EPSCoR goals: http://nasaepscor.montana.edu/goals.html), 7) Suitability of the proposed research team, and 8) Probability of the work resulting in further NASA funding. A successful proposal need not address all of the above items. For example, a science proposal does not necessarily need to have economic development impact. Items 1, 2, 3, 6, 7, and 8, however, are evaluated in every proposal. While we will make sure at least one reviewer on the panel is in your field, most of the reviewers will not be in your field; aim your proposal at the general science/engineering level.

- Any proposal that is a resubmission of a previously declined MSGC/MT NASA EPSCoR entry must clearly respond to the weaknesses stated in proposal’s review. Only reentries that address previous weaknesses will be reviewed.
OUTLINE FOR PREPARING Montana NASA EPSCoR RESEARCH INITIATION PROPOSALS

(Submit electronically as a PDF file, as well as the original plus 2 double sided copies, and one signed copy of your campus Proposal Clearance Form) Note: Failure to provide all information requested below may delay the review process and jeopardize your proposal’s review.

I. TITLE PAGE: proposal title, P.I. name, address, phone number, FAX number, e-mail address and total budget request (indicate both amount of NASA funding requested and amount offered as cost share).

II. TABLE OF CONTENTS

III. ABSTRACT: limit to 250 words

IV. BODY of proposal (10 page maximum). Double spacing is required; 12 pt font.
   A. 1-2 pages introductory material (stress your contributions to the field).
   B. Rationale for doing the work as it relates to the corpus of knowledge already available.
   C. Goals and objectives for the project that are specific, measurable and appropriate. Project goals and objectives must further one or more of the Montana NASA EPSCoR goals (see http://nasaepscor.montana.edu/goals.html).
   D. Statement on how you plan to proceed: Approach & Methods.
   E. Description of all contacts and communications with NASA Centers regarding this proposal. Explain how the proposed research relates to NASA’s mission and needs. Include letters of support from NASA personnel. Letters of support are not included in page count.
   F. References (not included in page count).

V. COMPETITIVE STATEMENT: Indicate how this proposal, if funded, will improve your national competitiveness for regular NASA or other appropriate agency funding. Describe plans for subsequent research and grant activity that will be enabled by this seed funding. Specify possible specific future funding sources that are available.

VI. BIOGRAPHICAL INFO and list of pertinent publications. Provide a list of grant support, title of proposals, dates, funding agency, and amount of awards. Particularly note previous involvement with NASA-funded research. Include biographical information (1-2 page max CV) for all faculty involved, and (if available) students to be involved in the project if the identity of students is known at this point.

VII. BUDGET: See "Budget Preparation Guide". Use a two-column format, showing NASA and non-federal cost share funds for all expenditures. Non-MSU-Bozeman proposals should have a certified 1:1 non-federal cost share; MSU-Bozeman proposals should contain at least a certified 50% non-federal cost share. Budget (and particularly, form and amount of cost share funds) must be approved and certified by signatures on a Proposal Clearance Form from your campus. Clearly indicate source of cost share funds, including a breakdown of cash match and/or non-cash contributions.

VIII. JUSTIFICATION/EXPLANATION OF BUDGET: Describe how the budget will allow the proposed research; provide detail on salaries, benefits, supplies, travel expenses, user fees, indirect costs, etc.

IX. PRESENT FUNDING: Provide a listing of all current and pending support. For pending grant proposals under review, include amount of request, title, award status, and dates.

X. CONTINUED FUNDING JUSTIFICATION (prior grantees only): List all proposals submitted to NASA as a result of prior funding, their outcome (funded, pending, rejected). Explain why further funding of your program by NASA EPSCoR is appropriate: will one more year's funding strongly enhance the probability of your program being funded directly by NASA?
(2) EDUCATION ENHANCEMENT PROPOSALS:

Proposals should present a plan for significantly improving educational programs and resources in fields of science, technology, engineering and/or math (STEM) at the MSGC member colleges and universities and/or K-12 teachers. Proposed projects that focus on those aspects of STEM education that connect to NASA’s mission, aeronautics and space receive preference. The goals of the National Space Grant Program are:

- Promote a strong science, technology, engineering, and mathematics education base from elementary through secondary levels while preparing teachers in these grade levels to become more effective at improving student academic outcomes.
- Establish and maintain a national network of universities with interests and capabilities in aeronautics, space and related fields.
- Encourage cooperative programs among universities, aerospace industry, and Federal, state and local governments.
- Encourage interdisciplinary training, research and public service programs related to aerospace.
- Recruit and train U.S. citizens, especially women, underrepresented minorities, and persons with disabilities, for careers in aerospace science and technology.

Grants are for a period of one year. Proposals that address university/college level education, including pre- and in-service education and training of K-12 teachers, will be favored. While our focus remains on higher education, projects focused on secondary, elementary, and informal (general public) education will be considered for funding. Projects involving curriculum changes or additions should provide clear documentation of support for the proposed project change by appropriate administrators (department heads, deans, etc.). Proposals may be for the enhancement of existing classes or curricula, or to provide start-up funding to develop new class offerings. Proposals for course development or modifications, however, must be accompanied by an explanation of why funds are not available from other sources, such as the home institution.

Education Enhancement – Important Details

FUNDING PERIOD:
- Educational Enhancement grants are for 1 year.
- We plan to be able to accommodate start dates as early as January 1, 2015 (ending December 31, 2015). Your proposal should state what start date you desire.
- In this round of funding no-cost extensions are highly unlikely.

ELIGIBILITY:
Faculty or appropriate professionals at MSGC member campuses are eligible to apply. View the list of Consortium member campuses at: http://www.spacegrant.montana.edu/members.html.

- Educational Enhancement Proposals should clearly show how the proposed funding and
program will substantially enhance space-related science, math, and engineering education in the state of Montana. Proposals in which it can be demonstrated that the new programs or enhancements created will be able to continue into the future without continuing Space Grant funding will be favored.

**PREVIOUS GRANTEES:**
- Those who currently hold Montana Space Grant Consortium funding for Educational Enhancement activities are eligible to apply for additional funding. Proposals which seek to use continued funding to simply maintain programs created with Montana Space Grant Consortium funding in previous years will be viewed much less favorably than proposals to further enhance and enlarge space science and engineering education opportunities in the state of Montana.

**BUDGET:**
The amount requested is not restricted, but large budget requests reduce your chance of obtaining funding. The amounts suggested below are ceilings, not “targets” or averages. Facilities and Administration (F&A, also known as “indirect” or “overhead”) costs will be charged to MSGC grants, using the appropriate rules and rates for your campus.

It is recommended that proposals should use the two-column budget form available at:
http://spacegrant.montana.edu/Text/budget.xls

- **Non MSU-Bozeman proposals:** A two-column budget must be submitted, and all proposals must include at least a 1:1 non-federal cost share for requested NASA/MSGC funds. Requests for less than $50,000 total, including F&A or indirect costs, of NASA/MSGC funding per proposal are preferred since funds are limited. An (at least) equal amount of non-federal cost share funds, provided by your campus or other non-federal source should be shown in the second column, labeled “cost sharing”. Cost share may be in the form of cash match, faculty release time, etc. Proposals submitted with less than 1:1 cost share will be reviewed and considered for funding. If selected, however, the proposal can only be funded for an amount equal to the final cost share amount. It is suggested that you contact your campus Research Office to discuss possible sources of cost share funds. Questions may also be directed to the MSGC office.

- **MSU-Bozeman proposals:** A two-column budget must be submitted. Requests for less than $50,000 total, including F&A or indirect costs of NASA/MSGC funding per proposal are preferred since funds are limited. The MSU-Bozeman Research Office provides MSGC with some direct matching assistance for on-campus proposals. The cost share requirement for MSU-Bozeman proposals is 50% or greater. All proposals from MSU-Bozeman faculty must utilize the two-column budget form, with the cost-sharing column indicating what non-federal resources the PI may offer as cost share (e.g., commitment of faculty time). The amount of cost share offered on education proposals above 50% will be an important positive evaluation criterion.

When considering possible sources of cost share funds for an MSU-Bozeman proposal, be aware that there will be no return of indirect costs on these grants to college, department, or PI. For help with questions about MSU-Bozeman proposal budgets, please call the Montana Space Grant Office. **DO NOT CONTACT THE MSU RESEARCH VICE PRESIDENT’S OFFICE CONCERNING POSSIBLE COST SHARE FOR YOUR PROPOSAL.**

- **Education Enhancement** proposals, funds, whether NASA or cost share, may not be used to
purchase permanent equipment. The legal definition of “permanent equipment” varies from campus to campus; consult your Research office to find your campus’ definition.

- For **Educational Enhancement** proposals, all personnel funded in any way (including travel) on both NASA and cost share funds must be U.S. Citizens. A non-citizen may be PI on Educational Enhancement proposal, but they cannot receive any funding from the grant.

- For all proposals, no funds may be used for foreign or Civil Servant travel.

- Requests may be made for expendable supplies, faculty summer salary, graduate or undergraduate assistants, technical help, academic year faculty release time, travel, or other communication costs.

- Fringe benefits for salaries should be shown as a line item; benefits must be included on personnel.

- For more budget guidance, see the "Budget Preparation Guide" at the beginning of this document for specific requirements. Please do not hesitate to contact the MSGC office if you have budget questions. Submitted proposals often have errors in the budget, which lead to difficulties in review and evaluation. Let us help you fix these before submission.

**CAMPUS CLEARANCE & CERTIFICATION:**
All investigators are required to advise the appropriate administrator and/or department head on their campus of their plans by submitting a copy of the proposal to them. All proposals must include a campus proposal clearance form complete with signatures INCLUDING BUDGET APPROVAL and CERTIFICATION OF NON-FEDERAL COST SHARE by your campus research office.

**SELECTION PROCESS:**
All proposals will be reviewed by the Montana Space Grant Consortium Proposal Evaluation Committee. This committee consists of respected scientists, engineers, and educators from around the state. The evaluation committee’s rankings are used together with MSGC’s overall budget constraints to determine which proposals may be funded.

**EVALUATION CRITERIA:**
- For **Educational Enhancement** proposals, criteria include the extent to which the proposed project enhances space-related science, math, and engineering education in Montana in the long term, as well as how the proposed goals support the general national NASA Space Grant program goals.

- Any proposal that is a resubmission of a previously declined MSGC/MT NASA EPSCoR entry must clearly respond to the weaknesses stated in proposal’s review. Only reentries that address previous weaknesses will be reviewed.
OUTLINE FOR PREPARING Montana Space Grant Consortium
EDUCATIONAL ENHANCEMENT PROPOSALS

(Submit electronically as a pdf file, as well as the original plus 2 double sided copies, and one signed copy of your campus Proposal Clearance Form) Note: Failure to provide all information requested below may delay the review process and jeopardize your proposal’s review.

I. TITLE PAGE: proposal title, P.I. name, address, phone number, FAX number, e-mail address, and total budget request (indicate both amount of NASA funding requested and amount offered as cost share).

II. TABLE OF CONTENTS

III. ABSTRACT: limit to 250 words

IV. BODY of proposal (10 page maximum). Double spacing is required; 12 pt font.
   A. Introduction. Describe the general notion of the proposed project, explain why you are the right person to implement it.
   B. Rationale for doing the work as it relates to the state of science, technology, engineering and math (STEM) education in Montana at present.
   C. Goals and objectives for the project that are specific, measurable and appropriate. Project goals and objectives must further one or more of the National Space Grant objectives.
   D. Statement on how you plan to proceed; describe schedule and milestones.
   E. Description of long-term impact of your project, if funded: will your "improvements" to the state of STEM education in Montana extend beyond the funding period? Give details.
   F. How will your project be evaluated? Provide specific metrics that relate back to your objectives, a reporting plan, and evaluation timeline.
   G. If your proposal is directed at pre-service or in-service teachers, you must briefly address the following issues: How will your efforts address the National Education Standards in Mathematics and Science as well as the National Space Grant objectives?

V. BIOGRAPHICAL INFO: Include a 1-2 page CV for each PI and Co-I.

VI. BUDGET: See "Budget Preparation Guide" below. Use a two-column format, showing NASA and non-federal cost share funds for all expenditures. Non-MSU-Bozeman proposals should have a certified 1:1 non-federal cost share; MSU-Bozeman proposals should contain at least a certified 50% non-federal cost share. Budget (and particularly, form and amount of cost share funds) must be approved and certified by signatures on a Proposal Clearance Form from your campus. Clearly indicate source of cost share funds, including a breakdown of cash match and/or non-cash contributions.

VII. JUSTIFICATION/EXPLANATION OF BUDGET: Describe how the budget will support the proposed project; provide detail on salaries, benefits, supplies, travel expenses, user fees, indirect costs, etc.

VIII. SUMMARY OF PROJECT PROGRESS (prior grantees only): Describe in detail the progress made to date on your project. Describe impacts in terms of number of students involved, for what time period, evaluations of new classes offered, etc. Describe also specific plans for the remainder of your currently funded period. Report any permanent equipment enhancements, publications, meetings attended, talks given, classroom materials created, syllabi for new classes offered, etc. Be quantitative whenever possible (estimate impacts if necessary).
(3) **COMMUNITY COLLEGE COURSE DEVELOPMENT PROPOSALS:**

Engage (1 to 5) Community College faculty per year for developing new or modified courses in **geospatial and/or computer technology fields.** This includes subjects including but not limited to:

- **Geospatial technology:** forestry, ecology, resource management (water, range, agriculture), cultural preservation
- **Computer technology:** business development, tribal government (network and system administrators, help desks, web programmers), health informatics, computer support, information technology, web development, telecommuting jobs

**Community College - Important Details**

**FUNDING PERIOD:** Stipends of $5,000 will be awarded for one month of Summer 2015 support.

**ELIGIBILITY:** Faculty or appropriate professionals at Community College MSGC member campuses are eligible to apply. View the list of Consortium member campuses at: [http://www.spacegrant.montana.edu/members.html](http://www.spacegrant.montana.edu/members.html)

**SELECTION PROCESS:** All proposals will be reviewed internally by the Montana Space Grant Consortium. Notification of selection results is expected by January 2015.

**EVALUATION CRITERIA:** For Community College proposals, criteria include anticipated broad impacts of the course, applicability to geospatial or computer technology, sustainability, and feasibility.

**OUTLINE FOR PREPARING Montana Space Grant Consortium COMMUNITY COLLEGE COURSE DEVELOPMENT PROPOSALS**

(Submit electronically as a pdf file, as well as the original plus 2 double sided copies) *Note: Failure to provide all information requested below may delay the review process and jeopardize your proposal’s review.*

I. **ABSTRACT:** limit to 250 words

II. **BODY** of proposal (2 page maximum). Double spacing is required; 12 pt font. No budget needed.
   A. Introduction. Describe the general notion of the proposed course and explain why you are the right person to implement it.

   B. Statement on how you plan to proceed; describe schedule and milestones.

   C. Description of long-term impact of your course, if funded.

III. **Letter of Support from Department Head:** Proposals should provide clear documentation of support for the proposed course by appropriate administrators (department heads, deans, etc.).